Registered office AVARI PLAZA, FATIMA JINNAH ROAD, KARACHI - 75530 Unilever Pakistan Foods Ltd. Avari Plaza Fatima Jinnah Road Karachi, 75530, Pakistan

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October 23, 2025

The General Manager Pakistan Stock Exchange Limited Stock Exchange Building Stock Exchange Road Karachi

By Hand & PUCARS

Dear Sir.

UNILEVER PAKISTAN FOODS LIMITED Financial Results for the nine months ended September 30, 2025

At its meeting held on October 23, 2025 at 14:30 Hrs at Karachi, the Board of Directors of the Company has approved the un-audited condensed Interim Financial Information for the nine months ended September 30, 2025.

The Company delivered a robust 21.3% growth in net sales vs same period last year, mainly driven by strong volumetric performance across all product segments, with Knorr Noodles leading the growth. The gross margin of the Company stood at 38.8% - reflecting a marginal decline of 32 basis points vs same period last year, primarily due to incremental depreciation resulting from capital expenditure. Earnings per share fell by 15.8% mainly on account of maturity of tax credits and decrease in other income.

Condensed Interim Financial Information

	THREE MON	THREE MONTHS ENDED NINE MONTHS ENDED		THS ENDED
	30-Sep	30-Sep	30-Sep	30-Sep
	2025	2024	2025	2024
Sales	10,493,821	7,807,252	30,083,711	24,808,410
Less: Cost of Sales	-6,346,407	-4,717,492	-18,405,752	-15,098,841
Gross Profit	4,147,414	3,089,760	11,677,959	9,709,569
Less: Distribution, Admin & Others	-1,936,607	-1,357,106	-4,843,062	-4,187,340
Add: Other Income	169,905	698,557	786,663	2,278,315
Operating Profit	2,380,712	2,431,211	7,621,560	7,800,544
Less: Finance Cost	-14,457	-16,370	-79,487	-22,179
Less: Taxation - Final Taxes	-	-29,019	-84,917	-106,270
Profit before Income Tax	2,366,255	2,385,822	7,457,156	7,672,095
Less: Taxation - Income Tax	-881,576	-758,652	-2,883,948	-2,239,970
Profit after Tax	1,484,679	1,627,170	4,573,208	5,432,125
EPS-basic and diluted (Rupees)	233.08	255.44	717.93	852.77

INTERIM DIVIDEND

In view of the financial results for the nine months ended September 30, 2025, the Directors have recommended a third interim cash dividend of Rs.466 - i.e. (4660%) per ordinary share of Rs.10/- each (nine months ended September 30th, 2024, Rs 511 /- per ordinary share of Rs. 10/- each). This will be payable to the Members on the number of ordinary shares held by them at the close of business on 04th November, 2025.

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CLOSURE OF SHARE TRANSFER BOOKS

The Share Transfer Books of the Company will be closed from 05th November to 07th November (both days inclusive) to determine the entitlement for the third interim cash dividend. The books will re-open on 10th November, 2025. Transfers in good order, received at the Company's Share Registration Office, Central Depository Company Share Registrar Services Limited, CDC House, 99-B, Block-B, S.M.C.H.S., Main Shahra-e-Faisal, Karachi - 74400 by the close of business on 04th November will be treated in time for the purpose of payment of Interim Dividend to the transferees.

FUTURE OUTLOOK

While largely stabilizing, Pakistan's macroeconomic landscape is now facing renewed challenges with inflation rebounding due to flood-related supply disruptions and rising food prices. Consequently, the GDP growth forecast for FY 25–26 has been revised downward by global financial institutions, reflecting the impact of climate-induced shocks on agriculture and infrastructure.

In response to the recent floods across the country, the Company is proactively ensuring uninterrupted product availability in affected regions by working closely with partners to maintain consistent supply. These efforts are not only aimed at supporting local communities during recovery but also reflect the Company's readiness to manage operational risks and maintain business continuity in the face of climate-induced disruptions.

Despite prevailing headwinds, your Company remains focused on operational excellence, disciplined cost control, and strategic initiatives to sustain market position and long-term value creation.

Yours faithfully,

UNILEVER PAKISTAN FOODS LIMITED

AMAN GHANCH Company Secretary

Copy to:

The Securities & Exchange Commission of Pakistan, Islamabad. Fax: 051 9204915.

The Central Depository Company of Pakistan Limited, Karachi. Fax: 021-34326034 / 34326016

The Central Depository Company of Pakistan Limited, Share Registrar Department, Karachi. Fax: 021-34326053

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Annexure A1:

Unilever Pakistan Foods Limited Condensed Interim Statement of Financial Position			
As at September 30, 2025			
As at September 30, 2025		Unaudited	Audited
		September 30.	December 31,
	Note	2025	2024
		(Rupees in t	housand)
ASSETS			
Non-current assets			
Property, plant and equipment	4	9,141,737	9,341,920
Intangible assets		81,637	81,637
Long term deposits		2,980	2,980
		9,226,354	9,426,537
Current assets		E40 800	444,628
Stores and spares		513,763 3,101,944	3,044,709
Stock in trade		1,691,268	972,941
Trade debts - net Loans and advances		1,691,268	32,973
		96,990	116,786
Trade deposits and short term prepayments Other receivables		77,632	121,129
Other receivables Sales tax refundable - net		956,605	292.962
Texation - net		2,579,457	2,378,372
Short term investments	5	539	6,641,976
Cash and bank balances	6	3,904,951	4,515,320
		13,104,959	18,561,796
Total assets		22,331,313	27,988,333
EQUITY AND LIABILITIES			
Share capital and reserves		63,699	63,699
Share capital Reserves		7,895,480	13,316,724
Reserves		7,959,179	13,380,423
LIABILITIES		7,000,170	10,000,420
Non-current liabilities			
NON-CUITEIR INDINING			
Staff retirement benefits		47,385	64,663
Long term borrowings	7	453,302	496,089
Deferred income - government grant Deferred taxation		197,567 1,021,920	241,562 940,267
Dererred taxation		1,720,174	1,742,581
Current liabilities		1,120,114	1,1 42,001
Trade and other payables		10,417,042	11,770,068
Current portion of deferred income - government grant		59,472	63,121
Unpaid dividend		1,834,391	657,741
Unclaimed dividend		-	57,884
Provisions	8	209,931	185,184
Accrued interest / mark up		6,513	6,724
Current portion of lease liabilities			
Current portion of long term borrowings		124,611	124,607
		12,651,960	12,865,329
Total liabilities		14,372,134	14,607,910
			27,988,333
Total equity and liabilities		22,331,313	21,900,333
Contingencies and commitments	9		
The annexed notes 1 to 16 form an integral part of these condensed interim fin	ancial statemen	ts.	
		-	
Chief Executive Director		Direct Chief Finan	tor &

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Annexure A2:

	Share			Reserv			Total
	Capital	Capit			Revenue	Sub Total	
	Issued, subscribed and paid-up capital	premium	Special	General	Unappropriated profit		
					nousand)		
Balance as at December 31, 2024 (audited)	63,699	1,296,499	628	138	12,019,459	13,316,724	13,380,42
Transactions with owners of the Company - Distribution							
Final dividend for the year ended December 31, 2024 @ Rs. 600 per share			*	*	(3,821,970)	(3,821,970)	(3,821,97
First Interim dividend for the year ending December 31, 2025 @ Rs. 525 per share					(3,344,224)	(3,344,224)	(3,344,22)
Second Interim dividend for the year ending December 31, 2025 @ Rs. 444 per share	•	٠	•	•	(2,828,258)	(2,828,258)	(2,828,25)
Profit for the period		•	•	· I	4,573,208	4,573,208	4,573,200
Other comprehensive loss Total comprehensive income	<u></u>	\vdash	-:-	البا	4,573,208	4,573,208	4,573,200
Balance as at September 30, 2025 (unaudited)	63,699	1,296,499	628	138	6,598,215	7,895,480	7,959,17
Balance as at December 31, 2023 (audited)	63,699	1,296,499	628	138	14,298,725	15,595,990	15,659,681
Transactions with owners of the Company - Distribution							
Final dividend for the year ending December 31, 2023 @ Rs. 178 per share					(1.133,851)	(1,133,851)	(1,133,85
First Interim dividend for the year ending December 31, 2024 @ Rs. 143 per share					(910,903)	(910,903)	(910,903
Second Interim dividend for the year ending December 31, 2024 @ Rs. 623 per share					(3,968,479)	(3,968,479)	(3,968,479
Profit for the period	•	•	•	- 1	5,432,125	5,432,125	5,432,125
Other comprehensive loss Total comprehensive income			-:-	الـــا	5,432,125	5,432,125	5,432,125
Balance as at September 30, 2024 (unaudited)	63,699	1,296,499	628	138	13,717,617	15,014,882	15,078,581
The annexed notes 1 to 16 form an integral part of the	ese condensed into	erim financial st	atements.				

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Annexure A3:

Condensed Interim Statement of Cash Flows (Un-audited)		
For the nine months period ended September 30, 2025		
	September 30,	September 30,
	2025	2024
CASH FLOWS FROM OPERATING ACTIVITIES	(Rupees in	thousand)
Profit before taxation	7,457,156	7.672.095
Adjustment for:	,,,,,,,	.,
Depreciation on property, plant and equipment	482,304	310,115
Depreciation on right-of-use asset		3,575
Gain on disposal of property, plant and equipment	(7,437)	(10,010)
Mark-up on long term borrowings and leases	16,323	18,081
Provision for staff retirement benefits	(17,278)	13,465
Return on short term investments held at fair value through profit or loss	(303,797)	(714,220)
Return on savings accounts	(229,107)	(1,103,875)
Changes in working capital:	(00,002)	(1,102,000)
Stores and spares	(69,135)	(128,356)
Stock in trade	(57,235)	871,326
Trade debts	(718,327)	(530,974)
Loans and advances	(148,837)	46,427
Trade deposits and short term prepayments	19,796	14,490
Other receivables	43,497	4,552
Sales tax refundable	(663,643)	641,649
Trade and other payables	(1,353,026)	(2,346,583)
Provisions	24,747	19,597
	(2,922,163)	(1,407,872)
Cash generated from operations	4,476,001	4.781.354
Mark-up paid	(16,534)	(18,097)
Income tax paid	(3,003,380)	(2,159,631)
Net cash generated from operating activities	1,456,087	2,603,626
CASH FLOWS FROM INVESTING ACTIVITIES Purchase of property, plant and equipment	(282,121)	(855,245)
Proceeds from disposal of property, plant and equipment	7,437	10.010
Short term investments held at fair value through profit or loss - net	6.945.234	(2,453,378)
Return received on savings accounts	229,107	1,103,875
Net cash generated from investing activities	6,899,657	(2,194,738)
CASH FLOWS FROM FINANCING ACTIVITIES	(90,427)	(47,285)
Repayment of long term borrowings Dividend paid	(8,875,686)	(3,684,006)
Net cash used in financing activities	(8,966,113)	(3.731,291)
Net decrease in cash and cash equivalents	(610,369)	(3,322,403)
Cash and cash equivalents at beginning of the period	14 4,515,320	9,648,817
Cash and cash equivalents at end of the period	14 3,904,951	6,326,414
The annexed notes 1 to 16 form an integral part of these condensed interim financial	I statements.	
Chief Executive Director	Direct	